**PAM Timeline**

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<td><strong>Post-Award Implementation:</strong></td>
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<td>Go-Live</td>
<td>F&amp;A Base Year</td>
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<td>FS Upgrades, Grants Related, Grants Modules Implementation</td>
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<td><strong>Research Support Organizational Changes</strong></td>
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<td><strong>Business Process Improvements:</strong></td>
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<td>Self-Service Liaison, Payroll Encumbrances, Payroll Reallocation, Effort Certification, Cost Transfer, Signature Authorization, DPAC, e-MAPS, etc.</td>
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<td><strong>Reporting:</strong></td>
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<td>Adhoc Reporting, Dashboards, etc.</td>
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**Business Process Changes**

**Self Service Liaison Project**
- Completed in 2011
- Allows departments to change the liaisons on activities and projects listed in the PS System
- Better information to campus with automated e-mail notices that can be sent to PI and Business Officers (liaison)

**Payroll Encumbrance Project**
- Completed in January 2012
- Allows departments to encumber payroll on projects beyond the fiscal year
- Payroll encumbrances will now be updated daily

**Booking of Account Receivables**
- Revenue are now showing up on the Management Reports

**Business Decisions**

**Payroll Reallocations Project**
- Possibility of separating Payroll Reallocations from PAR certification
- Easier ways to gather payroll information

**Cost Transfer**
- Update policy & procedures

**Reporting**
- Implement new reporting tool set that includes Ad Hoc Reporting and Dashboards
- May leverage the Institutional BI initiative

**Reporting Using Budget Categories**
- Logical groups of account ranges that allow
  - Monitor spending (e.g. budget)
  - Report at a higher level
  - Insure compliance (e.g. make sure you are spending in line with any restrictions)